Training and Evaluation Outline Report

Status: Approved 28 Feb 2017 Effective Date: 01 Oct 2020

Task Number: 10-CO-7000

Task Title: Conduct Refuel-On-The-Move Operations

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Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary	Source Information
	AR 200-1	ENVIRONMENTAL PROTECTION AND ENHANCEMENT	Yes	No	
	AR 385-10	The Army Safety Program	Yes	No	
	AR 70-12	FUELS AND LUBRICANTS STANDARDIZATION POLICY FOR EQUIPMENT DESIGN, OPERATION, AND LOGISTICS SUPPORT	Yes	No	
	AR 700-143	PACKAGING OF HAZARDOUS MATERIAL (DLAR 4145.41; NAVSUPINST 4030.55D; AFI 24-210_IP; MCO 4030.40C)	Yes	No	
	ATP 4-43	Petroleum Supply Operations	Yes	Yes	
	ATP 5-19	RISK MANAGEMENT, with change 1 dated 8 Sep 2014	Yes	No	
	FM 4-40 (Change 001, May 08, 2014)	QUARTERMASTER OPERATIONS http://armypubs.army.mil/doctrine/DR_pubs/ dr_a/pdf/fm4_40.pdf	Yes	No	
	PAM 710-7	HAZARDOUS MATERIAL MANAGEMENT PROGRAM	Yes	No	

Conditions: The unit receives an operations order (OPORD) from higher headquarters (HQ) to provide fuel between engagements to extend maneuverability to reach the intended destinations to support operational mission(s). The unit is established and operational to support the higher HQ directed mission. The unit has primary access to main supply and petroleum routes, external logistical support, and it is accessible to all supported and supporting customers/units. Continuous digital and analog communications are established and maintained. All Army, joint, and host nation applicable regulations, approved internal and external tactical standard operating procedures (TSOP), technical manuals (TMs), and field manuals (FMs) are onhand as reference material. The unit has been provided guidance on rules of engagement for this mission and are continuously receiving updates as situations and mission requirements change. Threat capabilities include opposing forces which have the ability to gather information, interact with hostile force sympathizers, coordinate suicide bombings, set up improvised explosive devices, coordinate air support, and execute reinforced platoon/squad operations in a chemical, biological, radiological, and nuclear (CBRN) environment. Mission, enemy, terrain and weather, troops and support available-time available and civil considerations (METT-TC) identified constraints must be considered. The unit is not likely to be attacked with hostile enemy fire or chemical agents. This task will be performed under either/or a combination of a static, dynamic, complex, single, or hybrid operational environment as outlined in the training evaluation matrix. All authorized equipment is on hand and operational. All unit personnel are available to provide support during all day and night operations. Engineer and environmental support has been coordinated and available if additional support is required. Specified time constraints are identified in the operations order. The unit has adequate time to prepare. Unit le

Standards: The unit conducts refuel-on-the-move operations with the use of all available equipment and personnel within the specified time constraints in the mission OPORD and in accordance with (IAW) the approved Army standards identified in the Task Evaluation Criteria Matrix which is included in this task below, commanders guidance, applicable internal and external TSOPs, and approved Army regulations.

LEADER STATEMENT: An Army leader is anyone who by virtue of assumed role or assigned responsibility inspires and influences people to accomplish organizational goals. Leadership is not limited to or synonymous with an assigned duty, position, or given rank as it also manifests itself in both informal and collective forms. Informal leadership provides knowledge, experience, and technical expertise while collective leadership results through the combined effects and synergies of leaders at different levels and experience collaborating to achieve a common purpose. Informal and

collective leadership can include positions with an expanded scope of responsibility, significance and operational / mission implications. Therefore, for the purpose of training this task, Leaders are not only defined as officers, warrant officers, noncommissioned officers, and Army civilians but also include individuals who are Subject Matter Experts (SME) which possess the requisite knowledge and skill set to perform a particular task (For example, conduct an operation, provide logistics, or operate specific equipment, etc.) at the tactical through strategic level as the situation and/or mission(s) dictates.

Live Fire: No

Objective Task Evaluation Criteria Matrix:

Plan	an	d Prepare		Ex	ec	ute			Ass	ess		
Operation Environme	al ent	Training Environment (L/V/C)	Leaders Present at Training/Required	Present at Training/Required	External Eval	Performance Measures	Critical Performance Measures	Leader Performance Measures	Evaluator's Observed Task Proficiency Rating	Commander's Assessment		
Dynamic and Complex		Commander(s) or L or constructive trat STT, STX, FT progression to su Training Strategy (>=85%	200/	Yes	>=91%		>=90%	Т	Т		
Complex (4+ OE Variables and Hybrid Threat)	Night	Jnit Key Leader(s) wining environmental X, etc.) in order to far to pport Unit Training CATS). Per FM 7-0,	75-84%	>=80%	98	80- 90%	All	80-	T-	T-		
Dynamic		Commander(s) or Unit Key Leader(s) will determine if training will be conducted under live, virtual, or constructive training environmental conditions using corresponding event types (for example, STT, STX, FTX, etc.) in order to facilitate the Crawl, Walk, Run methodology of training progression to support Unit Training Management (UTM) and recommended Combined Arms Training Strategy (CATS). Per FM 7-0, all external evaluations (EXEVAL's) must be conducted in a live environment.	65-74%	75-79%		65- 79%		80- 89%	80- 89%	80- 89%	P	Р
(Single Threat)	D	ing will be conducted rresponding event to the Valk, Run methodolow and recommended ions (EXEVAL's) mu	60-64%	60-74%	No	51- 64%			P-	P-		
Static (Single Threat)	Day	d under live, virtual, /pes (for example, ogy of training Combined Arms st be conducted in	<=59%	<=59%		<=50%	<all< td=""><td><=79%</td><td>U</td><td>U</td></all<>	<=79%	U	U		

Remarks: Task steps and performance measures are arranged in a logical order and are not intended to be interpreted as a "required order" for performance. These task steps and/or performance measures of collective task may not always be applicable to every unit. Prior to evaluation, coordination should be made between the evaluator, the unit itself, and the evaluated units' higher headquarters (if required) to determine the task step(s) and/or performance measure(s) that may be omitted and/or must be performed. Training begins with the execution of pre-combat checks and inspections. Training ends when designated training objectives for the particular training events or exercises are performed to Army standard. Unit

leadership should conduct an after action report (AAR) to determine future training requirements for the unit.

Task Evaluation Criteria Matrix Definitions:

Static: Aspects of operational variables (PMESII-PT) needed to stimulate mission variables (METT-TC) are fixed throughout the unit's execution of the task.

Dynamic: Operational variables and Threat TTPs for assigned counter- tasks change in response to the execution of BLUFOR's task.

Complex: Requires a minimum of four (Terrain, Time, Military [Threat], and Social [Population]) or more operational variables; brigade and higher units require all eight operational variables (PMESII-PT) to be replicated in varying degrees based on the task being trained.

Single Threat: Regular, irregular, criminal, or terrorist.

Hybrid Threat: The diverse and dynamic combination of regular forces, irregular forces, terrorist forces, and/or criminal elements unified to achieve mutually benefitting effects.

To obtain a T or T- this task must be conducted in a dynamic and complex environment with 4 plus OE variables and a hybrid threat at night with 75% or more leaders present, greater than 80% of Soldiers present, receive a "GO" on 80% or more of the performance measures, ALL of the critical performance measures and at least 80% "GO" on the leader performance measures. Must be conducted during an external evaluation.

Task steps and measures were developed using the Plan, Prepare, Execute and Assess (PPEA) construct to reinforce the operations process and is implied throughout the T&EO as applicable.

Notes: REPORTING ERRORS AND RECOMMENDING IMPROVEMENTS: You can help improve this collective task. If you find any errors, or if you would like to recommend any improvements to the procedures in this collective task, please let us know. The preferred method is to submit a DA Form 2028 (Recommended Changes to Publications and Blank Forms) with your recommended changes via email to usarmy.lee.tradoc.mbx.cascom-g3-collective@mail.mil. Your recommended changes will be reviewed, validated to ensure approved Army or joint doctrine supports your recommendation(s), implemented as applicable, and a reply will be furnished to you.

Safety Risk: High

Task Statements

Cue: The unit is prepared to provide combat refueling or refuel-on-the-move operations for supported units, and the ROM Commander, OIC, or NCOIC receives orders/mission execution information/command guidance to refuel vehicles for the supported units.

DANGER

Fueling or defueling will be suspended when electrical storms are within a 3-mile radius of such operations. When applicable, notice should be given to alert users of the possibility of personal injury or damage to equipment that may result from long-term failure to follow correct procedures. When applicable, notice should be given to alert users of the possibility of immediate death or permanent injury. Although damage to equipment may occur, the major concern is the probability of death or permanent injury if the warning is ignored.

WARNING

Due to safety considerations, normal vehicle refueling is done with the engine off. The Army Safety Program states that commanders will apply all normal safety standards to their operations unless it is necessary to change do to the mission. In training situations, changes may be authorized only by the commander. Commanders will evaluate the significance of the assumed risk versus the training benefit. In combat operations, commanders will make decisions based on Mission, Enemy, Terrain and Weather, Troops and Support Available and Time Available, and Civil Considerations (METT-TC) and risk analysis. Failure to comply with equipment warnings may cause damage to equipment, injury to personnel, and increases the possibility of loss of limb or life.

CAUTION

In this task, as with any task involving extensive handling of petroleum products, make sure that equipment is on hand to contain and clean up spills. Unpack, inspect, and position the equipment for convenient access before beginning the task. Review the requirements of the task before performing it to ensure that drip pans and waste fuel containers are the appropriate size to contain waste fuel generated by the task. Use drip pans at any point that a spill is likely to occur (such as valves or nozzles). Continually observe equipment and take care while performing the task to minimize the possibility of petroleum spills. If a spill occurs, immediately stop operations and take steps to stop, contain, and clean up the spill. Report all spills immediately to your supervisor. Wear the appropriate personal protective equipment (PPE) such as goggles, chemical protective gloves, and hearing protection as identified in the applicable reference.

Performance Steps and Measures

NOTE: Assess task proficiency using the task evaluation criteria matrix.

NOTE: Asterisks (*) indicate leader steps; plus signs (+) indicate critical steps.

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STEP/MEASURE	GO	NO-GO	N/A
+ 1. Commander, Officer in charge (OIC), and/or the Non-Commissioned Officer in charge (NCOIC) directs the refueling operation.			
a. Provide clear ROM execution guidance to ROM personnel to support directed mission and OPORD.			
b. Approve internal and external ROM operations TSOP.			
c. Determine internal and external support requirements to conduct ROM operations.			
d. Determine ROM schedule to support critical missions.			
e. Assist in the selection of the ROM site based on the METT-TC, the ROM configuration, and the established march route.			
f. Select a refueling point that is central to the work sites, has good cover and concealment locations, and good access and exit routes.			
g. Monitor refueling process as ROM is executed.			
h. Ensure personnel are familiar and equipped with operational control signals (flags, lights, radio) to be used.			
 i. Validate that all ROM personnel are properly trained and certified to run ROM operations. j. Provide daily logistics status report IAW established timelines in the higher headquarters TSOP and/or OPORD. 			
k. Consolidate bulk petroleum accountability report as required and IAW Army regulations.			
+ 2. Officer and NCOIC plan ROM operations.			
a. Identify the best ROM plan to conduct the type of ROM operations that best support the commander's scheme of maneuver mission.			
b. Plan for route clearance and air defense assets to support the ROM site if enemy artillery and/or air threats are projected.			
c. Plan for an alternate ROM site and multiple routes to the primary ROM site.			
d. Identify the number of Soldiers necessary to operate the ROM site.			
e. Plan to secure the ROM site and perform traffic control from the ROM entrance to ROM exit.			
f. Plan adequate petroleum capabilities, the number of serials of the convoy, vehicle types, maximum number of vehicles in each serial, and a rough estimate of fuel it will take to provide the correct number of minutes (splash) of petroleum to each vehicle that will be supported with by the ROM site.			
g. Plan for civilian population, traffic, and host nation disruption as necessary.			
h. Plan bulk petroleum requirements.			
i. Plan and integrate unit movement.			
j. Plan for night or limited visibility operations.			
k. Plan for the availability of a recovery vehicle (wrecker) to be on-site in case of non-mission capable vehicle that will not start at the ROM site fuel point.			
I. Manage work cycle and assign specific duties to personnel.			
+ 3. OIC or the NCOIC coordinate ROM operations.			
a. Determine support requirements to conduct ROM operations.			
b. Coordinate for external bulk refueling, if needed.			
c. Coordinate with higher headquarters for operational and intelligence data.			
d. Analyze all factors involved, including the METT-TC, to determine the type of refueling operation needed to support the mission.			
e. Coordinate for ROM security support prior to execution.			
f. Coordinate with the military police for traffic control support and air defense assets to secure the ROM site, if required.			
g. Receive, review and coordinate for estimated fuel requirements.			
h. Coordinate for packaged petroleum as needed.			
i. Coordinate for ROM site personnel to mark the ROM site appropriately.			
j. Coordinate with higher headquarters for host nation support when mission requirements exceed unit capabilities.			
+ 4. ROM site personnel establish the vehicle holding and marshalling areas.			
a. Coordinate areas prior to the execution of the ROM operation.			
b. Ensure there is enough room in the ROM site to allow minimum spacing between vehicles.			
c. Ensure the vehicles being refueled by the ROM have the most efficient entry and exit lane possible.			
d. Establish vehicle holding and marshalling areas at locations before and after the ROM site.			
e. Establish entrance and exit holding and marshaling areas based on convoy size, time allocated, type of vehicles, and resources available.			
f. Ensure to use the area prior to the ROM site to organize the march column into serials of vehicles equal to the number of refueling points available.			

receive the predetermined amount of fuel using "follow me" vehicles. In Prepare to move vehicles to the holding area after the ROM site to organize vehicles back into their convoy march elements or combat formations. In Place a fire extinguisher by every fuel truck and/or fueling point and appropriate no smoking signage. J. Ensure a S gallon water container is available at each distribution point. k. Conduct ROM rehearsal. L. Conduct ROM rehearsal. L. Conduct ROM rehearsal. L. Conduct ROM rehearsal. L. Conduct real inspection on ROM site (lines, nozzles, valves, warming tents, hazardous waste area, spill kits, camoullage, security requirements, etc.). + S. ROM site personnel conduct refueling operations. a. Validate that all vehicles are shut off prior to providing a splash of fuel to supported unit, convoy serial, etc. b. Ground the fuel truck to the refueling vehicle. c. Issue a predetermined amount (or timed amount) of fuel at each fuel point in an expeditious safe manner. d. Document the amount of fuel issued to each vehicle on the fuel accountability form to maintain accountability for pertodeum IAW with Army property accountability regulations. e. Issue packaged POL, as needed. I. Maintain noise and light discipline. J. Maintain noise and light discipline. J. Maintain noise and light discipline. J. Parform before, during, and after preventative maintenance checks and services (PMCS) on expertations and services or personal formation of the personal monitor ROM safety during ROM operations. A. Parform before, during, and after preventative maintenance checks and services (PMCS) on explayment as necessary. J. Safety operate ROM equipment during ROM operations to support mission operations and supported units. C. Retrieve unit organic equipment aduring ROM operations (IAW applicable equipment TM. d. Man fuel nozzles for refuel vehicles when convoy personnel (March Unit Personnel, vehicle driver, assistant internel TSOP. J. Ensure vehicles safely enter and move through the ROM site and r			1
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d. Verify that all equipment is recovered, inventoried, cleaned, and secure.		
e. Load refueling equipment in organic vehicles or containers based on approved load plan.		
f. Collect all fuel contaminated soil, other fuel contaminated materials, and waste fuel and dispose of fuels and materials in an environmentally safe manner in accordance with Army doctrine, internal TSOP, and local policies.		
g. Report fuel spills IAW procedures established environmental Army, local, joint, and host nation regulations.		
h. Section personnel departs ROM site.		
i. Security element departs ROM site.		
j. Conduct after operations PMCS and replenish fuel supply as needed.		
+* 9. ROM Commander, OIC, NCOIC, and other unit Leaders manage administrative functions as appropriate, directed, or required.		
a. Conduct troop leading procedures.		
b. Manage risk management assessments.		
c. Provide logistics status reports to higher HQ IAW TSOP.		
d. Maintain communications with higher HQ IAW TSOP.		
e. Monitor before, during, and after preventive maintenance checks and services (PMCS) on organic equipment.		
f. Employ Physical Security Measures as required.		
g. Track daily petroleum property accountability records.		
h. Enforce operations security (OPSEC) procedures at all times.		
i. Enforce safety regulations and established unit's internal and external TSOP's.		
j. Ensure that all Army sites and operations attain and sustain 100 percent compliance with environmental laws and regulations in a climate of changing requirements to prevent a notice of violation or a fine for not complying with following host nation, local, state, federal, higher headquarters environmental directives and policies.		
k. Direct destruction of unit equipment to prevent enemy use as situations dictate.		
I. Ensure that Soldiers are trained to conduct mission operations in Offense, Defense, Stability, and Defense Support of Civil Authorities (DSCA) Operations.		

Task Performance Summary Block									
Training U	Init	ITERATION							
			1		2	2 3		4	
Date of Training pe	er Iteration:								
Day or Night T	raining:	Day /	/ Night	Day /	/ Night	Day /	Night	Day / Night	
		#	%	#	%	#	%	#	%
Total Leaders Authorized	% Leaders Present								
Total Soldiers Authorized	% Soldiers Present								
Total Number of Performance Measures	% Performance Measures 'GO'								
Total Number of Critical Performance Measures	% Critical Performance Measures 'GO'								
Live Fire, Total Number of Critical Performance Measures	% Critical Performance Measures 'GO'								
Total Number of Leader Performance Measures	% Leader Performance Measures 'GO'								
MOPP LEVEL									
Evaluated Rating p	per Iteration -, U								

Missions(s) supported:

Mission ID	Mission Title	Frequency	Recommended Interval
ART 1.1.2	CONDUCT DEPLOYMENT/REDEPLOYMENT OPERATIONS	1	Annually

MOPP 4: Never

MOPP 4 Statement: This task is not intended to be performed in MOPP 4. However, if necessary during an unexpected interim chemical, biological, radiological, and nuclear (CBRN) situation, ensure personal protective measures have been taken before proceeding with any measure to protect or decontaminate equipment. Failure to observe this precaution may result in serious illness, injury, or death to personnel by CBRN agents. Perform immediate operational or thorough decontamination procedures in accordance with applicable equipment TM's, CBRN doctrine, and unit TSOP as the mission, resources, and tactical situation permits. The CBRN Specialist should test unit equipment for levels of contamination after the all clear signal has been given and prior to resuming mission operations.

NVG: Never

NVG Statement: Night vision goggles are not required to conduct this task. However, they may be required when conducting sustainment unit operations, during movement, or Soldier duties as assigned.

Prerequisite Collective Task(s):

N	Step Number	Task Number	Title	Proponent	Status
		10-CO-7001	Establish Refuel-On-The-Move Operations	10 - Quartermaster (Collective)	Approved

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	10-CO-0236	Manage Bulk Petroleum Accountability	10 - Quartermaster (Collective)	Approved
	43-CO-4575	Conduct Preventive Maintenance Checks and Services	43 - Maintenance (except missile) (Collective)	Approved
	63-CO-4017	Maintain Communications	63 - Multifunctional Logistics (Collective)	Approved
	63-CO-4040	Provide Communications	63 - Multifunctional Logistics (Collective)	Approved
	63-CO-4306	Employ Physical Security Measures	63 - Multifunctional Logistics (Collective)	Approved
	71-CO-5145	Conduct Risk Management	71 - Mission Command (Collective)	Approved

OPFOR Task(s): None

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	101-92F-2433	Supervise Petroleum Operations using Refuel on the Move (ROM) Equipment	101 - Quartermaster (Individual)	Approved
	101-92F-3125	Direct Accountability of Petroleum Products	101 - Quartermaster (Individual)	Approved
	101-92F-3311	Direct Petroleum Operations using Refuel on the Move (ROM) Kit/Equipment	101 - Quartermaster (Individual)	Approved
	101-92F-3313	Direct Petroleum Operations using Tank Vehicles	101 - Quartermaster (Individual)	Approved
	551-88KL-3051	Conduct Refueling Operation	551 - Transportation (Individual)	Approved
	551-88KL-4057	Direct a Refueling Team	551 - Transportation (Individual)	Approved
	551-88M-1656	Conduct Refueling Operations Using Tactical Refueling Vehicles	551 - Transportation (Individual)	Approved

Supporting Drill(s): None

Supported AUTL/UJTL Task(s):

ART 4.1.3.3 Provide Petroleum, Oils, and Lubricants (Class III)	

TADSS

TADSS ID	Title	Product Type	Quantity
No TADSS specified			

Equipment (LIN)

LIN	Nomenclature	Qty
No equipment specified		

Materiel Items (NSN)

NSN	LIN	Title	Qty
No materiel items specified			

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to the current Environmental Considerations manual and the current GTA Environmental-related Risk Assessment card. It is the responsibility of all Soldiers and Department of the Army civilians to protect the environment from damage. Army personnel must take care of the environment; that is, practice environmental stewardship. All operations conducted on Army

installations will comply with federal, state, local and host-nation environmental requirements and Army regulations. Army personnel will sustain compliance at all sites in the US and abroad, establishing good relationships with communities and regulators.

Environmental risk management consists of the following steps:

- a. Identify Hazards. Identify potential sources for environmental degradation during analysis of METT-TC factors. This requires identification of environmental hazards. An environmental hazard is a condition with the potential for polluting air, soil, or water and or destroying cultural and historical artifacts.
- b. Assess the Hazard. Analyze potential severity of environmental degradation using the Environmental Risk Assessment. Severity of environmental degradation is considered when determining the potential effect an operation will have on the environment. The risk impact value is defined as an indicator of the severity of environmental degradation. Quantify the risk to the environment resulting from the operation as extremely high, medium, or low, using the environmental risk assessment matrixes.
- c. Make Environmental Risk Decisions. Make decisions and develop measures to reduce high environmental risks.
- d. Brief Chain of Command. Brief chain of command (to include installation environmental office, if applicable), on proposed plans and pertinent high-risk environmental matrixes. Risk decisions are made at a level of command that corresponds to the degree of risk.

Safety: In a training environment, leaders must perform a risk assessment in accordance with current Risk Management Doctrine. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW current CBRN doctrine.

Leaders must verify the structural soundness of all training and evaluation plans from a safety viewpoint. Leaders must conduct training at levels consistent with the abilities of the Soldiers being trained. They must instill an awareness of individual safety in all subordinate leaders and Soldiers. Soldiers must constantly be alert for and avoid situations that may result in injury or death.

Be aware of the following:

- a. At the training site, leaders must establish training safety overview procedures. Safety procedures should emphasize the adherence to standards, consideration of environmental factors (for example, wet bulb), risk assessment, and factors contributing to and aiding in the prevention of accidents. Responsible individuals must know how to balance the risks against the training requirements and monitor conditions for safety and health hazards (to eliminate or control them). Leaders must ensure the welfare of their Soldiers in all situations.
- b. Leaders must establish a buddy system for safety measures. Soldiers should maintain a safety watch on each other, with emphasis on individual safety training, and first aid responsibilities. All unsafe conditions and unsafe acts must be recognized and reported. Soldiers must be alert to human error and know the capabilities and limitations of the equipment and vehicles they use. Following the proper safety procedures preserves troop strength by preventing personnel losses through accidents.